

Impact of Saint Augustine University of Tanzania on national economic development efforts

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Abstract

Saint Augustine University of Tanzania (SAUT) has a critical role to play in local, regional, and national economic development efforts in the country. Higher education and economic development are inextricably linked to one another. Universities have long been seen as partners in economic development processes. Since many people are unfamiliar with economic development as it relates to universities, this is an important subject to be addressed in the university strategic planning. The paper is based on a literature review of development concepts. Improvements in the level of education impact positively on the lives of the people. Development concepts described in this paper include: economic development, sustainable development, and the notion of human capital development. The ways in which SAUT participates in local, regional and national economic development efforts are also described. The paper argues that increase in the level of education makes people more conscious about their role in social development. This has a self propelling effect and is important for sustainable socio-economic development. The paper notes that an increase in the level of education provides the country with needed skills to meet the challenges of socio-economic development and globalisation.

Keywords: Higher education impact, economic development, sustainable development, national efforts, SAUT.

JEL Classification: R10, R11

1. Introduction

Development is a complex issue, with many different and sometimes contentious definitions. A basic perspective equates development with economic growth. The United Nations Development Programme (UNDP, 2008) uses a more detailed definition, development is lead long and healthy lives, to be knowledgeable, to have access to the resources needed for a decent standard of living and to be able to participate in the life of the community. Achieving human development is linked to a third perspective of development which views it as freeing people from obstacles that affect their ability to develop their own lives and communities. Development, therefore, is empowerment: it is about local people taking control of their own lives, expressing their own demands and finding their own solutions to their problems (Todaro, 2003). Development economics is a branch of economics that looks at how development works from an economic perspective in developing nations. As a field, development economics looks not only at traditional economic rubrics, such as GDP or per capita income, but also at standard of living, health care, education, and equal rights opportunities. As a result, development economics concerns itself with political processes and agendas, as well as with more specific economic agendas (Nafziger, 2006). Much of contemporary development economics grows from these early works, although the field has since grown far beyond its early roots into a more holistic look at all the disparate elements that make up a healthy society.

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Development is the act of making some area of land or water more profitable or productive or useful; "the development of Mwanza resources"; "the exploitation of agricultural and mineral deposits". A process in which something passes by degrees to a different stage (especially a more advanced or more mature stage) the development of this idea took years the evolution of Greek civilization the slow development of her skill as a writer (ARD, 2011; WiseGEEK, 2011). Development is about improving quality of life and ensuring that everyone has the choice in what that life looks like. These choices are broadened through the joint effort of local people, governments, institutions of learning, international bodies and a range of civil society organisations including NGOs, community organisations, churches and religious groups. Good development is lead by those living in poverty and tackles the inter-related causes of poverty. It works for long-term change, not quick-fixes (World Vision UK, 2011). Thus it is no wonder that countries with similar average incomes can differ substantially when it comes to people's quality of life-access to education and health care, employment opportunities, availability of clean air and safe drinking water, the threat of crime, and so on (World Bank, 2000).

1.1 The Problem

Economic development is a term which generally refers to the sustained, concerted effort of policymakers and community to promote the standard of living and economic health in a specific area. Such effort can involve multiple areas including development of human capital, critical infrastructure, regional competitiveness, environmental sustainability, social inclusion, health, safety, literacy, and other initiatives. Economic development differs from economic growth. Whereas economic development is a policy intervention endeavor with aims of economic and social well-being of people, economic growth is a phenomenon of market productivity and rise in GDP. Economic growth is one aspect of the process of economic development (Sen, 1983). The scope of economic development includes the process and policies by which a nation improves the economic, political, and social well-being of its people (O'Sullivan and Sheffrin, 2003).

Economic development' is a term that economists, politicians, and others have used frequently in the 20th century. The concept, however, has been in existence in the west for centuries. Modernization, westernization, and especially industrialization are other terms people have used when discussing economic development. Although no one is sure when the concept originated, most people agree that development is closely bound up with the evolution of capitalism and the demise of feudalism (Wikipedia, 2011). Economic development has been understood since the World War II to involve economic growth, namely the increases in per capita, and attainment of a standard of living equivalent to that of industrialised countries (Mansell and Wehn, 1998; Schumpeter and Backhaus, 2003). Economy development can also be considered as a static theory that documents the state of economy at a certain time. Changes in this equilibrium state to document in economic theory can only be caused by intervening factors coming from the outside (Abbott, 2003; Schumpeter (2003).

The study of economic development encompasses theories of industrial/economic modernisation causes, the historical phases or waves of economic development, and the organizational aspects of enterprise development in modern societies with knowledgeable social scientists. Economic development embraces sociological research on a variety of topics including: business organisation, enterprise development, evolution of markets and management, and cross-national comparisons of industrial organisation patterns. In economics, the study of economic development was borne out of an extension to traditional economics that focused entirely on national product, also known as the aggregate output of goods and services. Economic development was concerned with expansion of the people's entitlements and their corresponding capabilities, mobility, nourishment, literacy, education, training and other socio-economic indicators (Hirschman, 1981). Borne out of the backdrop of Keynesian theory that advocates government intervention, and neoclassical economics that stresses reduced intervention. This theory led to increased high-growth in countries such as Singapore, South Korea and Hog Kong, including some planned governments in countries such as Argentine and Chile. Economic development emerged amidst these mid-20th century theoretical interpretations of how economies can prosper a nation (Sen,1983). Also, a major contribution to development economics by other economists asserted that economic development grew to concentrate on the poor regions of the world of Africa, Asia and Latin America, yet on the outpouring of the fundamental ideas and development models (Ranis et al, 2000).

SAUT trains social scientists who can handle all aspects development matters in the communities, from the perspectives that promote human behavior toward development. SAUT social scientists provide insights into the different ways individuals, groups, and institutions can make decisions, exercise power, and respond to needed changes. They conduct research, collect data, look at the data in detail, analyzing historical records on the people's lives, and interpreting the effect of economic development and other aspects of society. Through their studies and

analyses, social scientists offer insight into the physical, cultural, social and economic development of humans, as well as the links between human activity and the environment. While a bachelor's degree is the minimum educational requirement for many market and research jobs, however, higher degrees are usually required for advanced and more technical positions US (Department of Labor, 2009). SAUT graduates have strong quantitative skills that provide them with the latest methods of development, in conducting surveys, analyzing and interpreting the results.

In line with the above background, the main purpose of this paper is to describe the ways in which SAUT impacts on national economic development efforts in Tanzania, and to highlight the meaning of development concepts that address SAUT's national economic development efforts. The outline of this paper is as follows: section 2 deals with methodology; section 3 provides policies for economic development; section 4 explains the meaning of growth, human development and sustainable development; section 5 provides discussion and section 6 concludes.

1.2 Objective

The overall objective of this study was to explore and describe the impact of SAUT on national economic development efforts with a view to shedding some light on the institution's commitment and involvement.

1.2 Research questions

- 1.2.1** One frequently asked question in this regard is how an institution such as SAUT contributes to national economic development efforts in Tanzania? .
- 1.2.2** Where should SAUT start when it comes to deciding the best ways to participate in economic development process?

2. Methodology

Research methodology is a theory of how an inquiry should proceed (Aaker et al. 2000). It involves an analysis of the assumptions, principles and procedures in a particular approach to inquiry. Methodologies explicate and define the kinds of problems that are worth investigating (Corbin and Strauss, 2008; Derek and Kerry, 2020; Barker, 1998; and McCombes, 2023). The paper uses a review of literature to elicit debate and discussion on the possible impact of SAUT on national economic development efforts as presented by different authors. The paper uses journal articles, books, related reports and publications to make their arguments (Bailey, 1994).

2.1 Research design

The design used in this study is a descriptive design. This design is intended to provide an appropriate framework for this research. A very significant decision in research design process is the choice to be made regarding research approach since it determines how relevant information for the study will be obtained (Fraenkel and Warren, 2002; McCombes, 2023). For this reason, the study used a descriptive design. This design enabled the researcher to collect the relevant secondary information from a wide range of sources on the topic. A descriptive/qualitative design portrays an accurate profile of the people, events and situations. This design offered the researcher a profile of describing relevant aspects of the phenomena of interest from an individual, institutional, organizational, and industrial perspective McCombes (2023).

3. Policies of economic development.

In its broadest sense, the policies of economic development encompass the following major areas: 1. Governments undertaking to meet broad economic objectives such as price stability, high employment, and sustainable growth. Such efforts should include monetary and fiscal policies, regulation of financial institutions, trade, and tax policies. Including programs that provide infrastructure and services such as highways, parks, affordable housing, crime prevention, and education.

2. Job creation and retention through specific efforts in business finance; marketing, neighborhood development, workforce development; small business development, business retention and expansion, technology transfer, and real estate development.

3. The primary focus of economic development is about professionals. One growing understanding in economic development is the promotion of regional clusters and a thriving metropolitan economy (Nafziger, 2006).

In today's global environment, location is vitally important and becomes a key in competitive advantage. The cluster of similar industries, specialties, skilled labour force, and technologies help lower transaction costs and foster a growing environment of commerce, entrepreneurship, exports, and other market productive activities. In addition, local services such as restaurants, stores, and trades experience growth as well, helping to develop a vibrant

region for the wider community. Economic Development Administration of a country such as the US recognizes the importance of clusters. With their continued regional innovation clusters initiative aims to create jobs and grow the economy through the geographic concentrations of industries and firms in their need for talent, technology, and infrastructure (WiseGEEK. 2011).

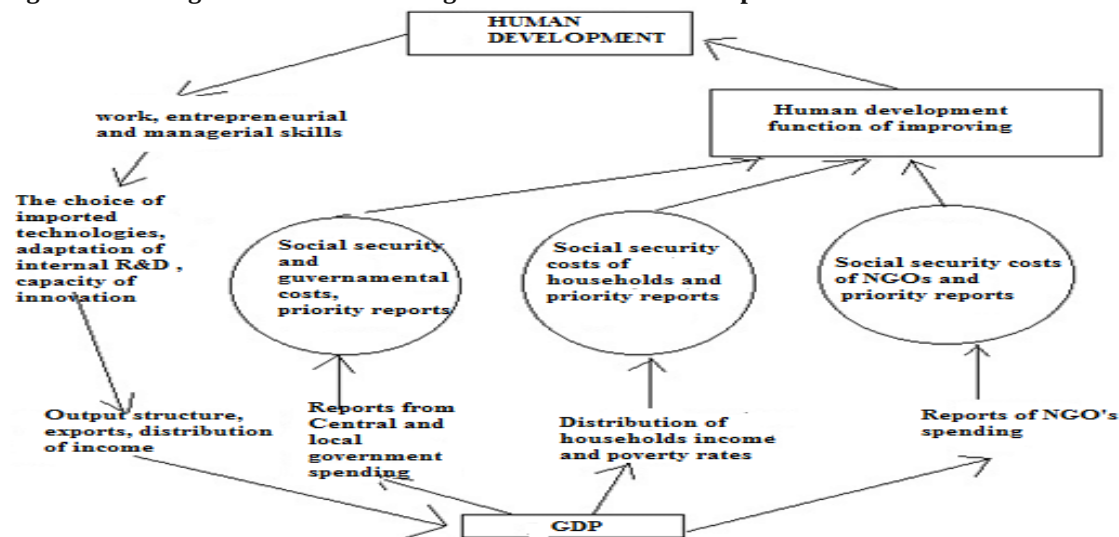
Economic development has evolved into a professional industry of highly specialized practitioners. The practitioners have two key roles, namely: to provide leadership in policy-makers, and to administer policy, programs, and projects. Economic development practitioners generally work in public offices on the state, regional, or municipal level and organizations that may be partially funded by local, regional, state, or federal tax money. As such they function as individual entities and in some cases as departments of local governments. Their role is to seek out new economic opportunities and retain their existing business wealth. Numerous other organizations exist whose primary function is not economic development work in partnership with economic developers. They include the news media, foundations, utilities, schools, health care providers, faith-based organizations, colleges, universities, and other education or research institutions (Ibanez, 2011).

4. Growth, human development and sustainable development

4.1 Growth and Development

Following Dependency theorists cited by Ranis et al, (2000), argue that LDC's have sometimes experienced economic growth with little or no economic development initiatives. This is a case where such countries have functioned mainly as resource-providers to wealthy industrialized countries. However, there are opposing arguments of growth causing development, because some of the increase in income gets spent on human capital development such as literacy, education and health (Wikipedia, 2011). Economic growth and human development is a two-way relationship (Ranis et al, 2000). Moreover, the first chain consists of economic growth benefiting human development with GNP. Specifically, GNP increases human development by increasing expenditure of families, government and organizations such as NGOs. With rise in economic growth, families and individuals will likely increase expenditures with heightened incomes, which in turn leads to growth in human development. Further, with increased consumption, health and education grow also, contributing to economic growth (Anand and Sen, 2000). In addition to increasing private incomes, economic growth also generates additional resources that can be used to improve social services such as healthcare, safe drinking water and other (Figure 1).

Figure 1 : Linkages between economic growth and human development



Source: Adaptation of Ranis, Stewart and Ramirez (2000)

By generating additional resources for social services, unequal income distribution will be mitigated as such social services are distributed equally across each community, thereby benefiting each individual, thus, increasing living standards for the public. Concisely, the relationship between human development and economic development can be explained in the following three ways. First, increase in average income leads to improvement in health and

nutrition, also known as capability expansion through economic growth. Second, it is believed that social outcomes can only be improved by reducing poverty, also known as capability expansion through poverty reduction. Third, social outcomes can also be improved with essential services such as education, healthcare, and clean drinking water, also known as capability expansion through social services.

Recent emphasis by the United Nations is on "human development," measured by life expectancy, adult literacy, access to all three levels of education, as well as people's average income, which is necessary condition of their freedom of choice. In a broader sense, the notion of human development incorporates all aspects of individuals' well-being, from their health status to their economic and political freedom (Hanushek et al, 2008). For the United Nations Development Programme, Human Development is the end-economic growth means". It is true that economic growth, by increasing a nation's total wealth, also enhances its potential for reducing poverty and solving other social problems.

But history offers a number of examples where economic growth was not followed by similar progress in human development. Instead growth was achieved at the cost of greater inequity, higher unemployment, weakened democracy, loss of cultural identity, or overconsumption of resources needed by future generations (World Bank, 2000). To be sustainable, economic growth must be constantly nourished by the fruits of human development such as improvements in workers' knowledge and skills along with opportunities for their efficient use, more and better jobs, and better conditions (William and Harley, 2020). Conversely, slow human development can put an end to fast economic growth. Economic development with slow human development and rapid growth have a virtuous circle in which human development and growth can become mutually reinforcing. When slower human development has invariably been followed by slower economic growth, this growth pattern was known as a "dead end (World Bank, 2000). Essentially, SAUT's economic development efforts are related to its human development, which encompasses, among other things, health and education. These factors are, however, closely related to economic growth so that development and growth often go hand in hand (Nafziger, 2006).

4.2 Sustainable Development

Sustainable development is a term widely used by politicians all over the world even though the notion is still rather lacking a uniform interpretation. Important as it is, the concept of sustainable development is still being developed and the definition of the term is constantly being revised, extended, and refined. Using this term, one can try to improve its definition as one learn more about the relationships among its main components, namely: economic, social, and environmental factors of sustainable development, as one decides on their relative significance based on one system of values (World Bank, 2000). United Nations (1996) argued that, classically, development is sustainable if it "meets the needs of the present without compromising the ability of future generations to meet their own needs." It is usually understood that this "intergenerational" justice would be impossible to achieve in the absence of present-day social justice, if the economic activities of some groups of people continue to jeopardize the well-being of people belonging to other groups or living in other parts of the world (World Bank, 2000).

The continuing deforestation of the Amazon basin and Congo basins, known for their outstanding biodiversity, will definitely lead to the extinction of an unresearched plant species that could help cure acquired immune deficiency syndrome (AIDS), or a lethal disease threatening people all over the world. Emissions of greenhouse gases, generated mainly by industrial countries, definitely lead to global warming and flooding of certain low-lying islands and villages, resulting in the displacement and impoverishment of entire nations as it has been the cases recently (Srinivas, 2009). Social justice defined as equality of opportunities for well-being, both within and among generations of people, can be seen as having at least three aspects: economic, social, and environmental (William and Harley, 2020).

Only development that manages to balance these three groups of objectives can be sustained for long. Conversely, ignoring one of the aspects can threaten economic growth as well as the entire development process (World Bank, 2000). Sustainable development is also about maintaining a delicate balance between the human needs to improve lifestyles and feeling of well-being on one hand, and preserving natural resources and ecosystems, on which we and future generations depend on the other hand (Figures 2 and 3).

Figure 2: Sustainable Development Concept



Source: Hakim, M.A. and Naggar, H.E. (2014).

This type of development meets the needs of the present without compromising the ability of future generations to meet their own needs. Sustainable development implies economic growth together with the protection of environmental quality, each reinforcing the other.

Figure 3: The Six Central Capacity for Sustainable Development



Source: Clark, William C., and Alicia G. Harley. (2020).

The essence of this form of development is a stable relationship between human activities and the natural world, which does not diminish the prospects for future generations to enjoy a quality of life at least as good as our own. The term refers to achieving economic and social development in ways that do not exhaust a country's natural resources (Srinivas, 2009). Sustainable development is a process of change in which the exploitation of resources together with the direction of investments, orientation of technological development, and institutional change are made consistent with the future as well as present needs. Sustainable development respects the limited capacity of an ecosystem to absorb the impact of human activities.

Some people also believe that the concept of sustainable development should include preserving the environment for other species as well as for people as shown in Figure 3 (Srinivas, 2009). Sustainable development ties together concern for the carrying capacity of natural systems with the social challenges facing humanity. Following Figure 3, the field of sustainable development can be conceptually broken into three constituent parts, namely: environmental sustainability, economic sustainability and sociopolitical sustainability (Hakim and Naggar, 2014). In terms of capacities for sustainable development, figure 4 presents six interdependent capacities which are necessary for successful pursuit of sustainability, they include: (a) capacity to measure progress toward sustainable development, (b) capacity to promote equity within and between generations, (c) capacity to adapt to shocks and surprises, (d) capacity to transform the system onto more sustainable development pathways, (e) capacity to link knowledge with action for sustainability, and (f) capacity to devise governance arrangements that allow people to work together in exercising .

5. Discussion

The discussion section in this paper is divided into four main sub-sections, they include the following:

5.1 SAUT's role in national economic development

Historically, higher educational institution has economic development as part of its core mission. Most universities serving the region have allocated fiscal, physical and human resources and have created entrepreneurship systems within the institutions to advance economic development of the region. Saint Augustine University of Tanzania connects workforce development to the economic development of Tanzania by matching instructional programmes to the needs of business and industry in the country. Extra efforts in this direction should include working together with government and business to identify specific needs, providing work-based learning opportunities for students, offering and supporting apprenticeship programmes, convening and being responsive to advisory committees with representative from business and industry. Once the needs have been identified, SAUT and industry/business should work together to attract students into these critical programmes (Gigerich, 2009). In an earlier day, when the role of universities in the national economy was discussed, universities were credited with providing opportunities for citizens to develop themselves and advance economically. It was readily conceded that these educated persons were, by their presence and the larger contributions they were capable of making, beneficial to society. In some SAUT campuses faculty conduct research which occasionally produce scientific breakthroughs for economic development. It was recognized that these breakthroughs improved the life in unanticipated ways. But SAUT was not broadly perceived as pivotal, as key to the economic success of a region or of the nation (Sampson, 2004).

SAUT plays a greater role in national economic development in Tanzania in promoting economic and social development of the people even at the present moment. With its graduates, SAUT expects to continue playing an enlarged role in advancing the prosperity and wellbeing of the country's regions. Knowledge is the driving force in the rapidly changing globalised economy and society. The quantity and quality of SAUT's specialised human resources is determined to provide their competence in regional, national and the global market economy, where demand and supply are the major forces of creative economy. Emergence of knowledge as driving factor results in both challenges and opportunities for the country. The critical challenge for Tanzania is how best to provide strategically the workforce needed to develop and strengthen its economic development. While the literature recognizes the role of higher educational institutions in local and regional economic development and their importance in reference to human capital development, very little attention has been devoted to the ways they can contribute to local, regional and national economic development efforts (Riddel, 2006).

5.2. The ways in which SAUT impacts on national economic development efforts

Universities have a critical role to play in regional, statewide and national economic development efforts. Clearly, higher education and economic development are inextricably linked to one another. For Tanzania to be successful in the process of economic development, SAUT, one of the many universities in the country should be given equal treatment, in order to be one of the key partners throughout the process. For the past 25 years of its existence, SAUT has played a crucial role in generating new ideas and in accumulating and transmitting knowledge to future labour forces. Yet, the institution has remained peripheral to development concerns, with little or no consultation by local authorities. Although it is not the sole generator of knowledge needed for development in the country, as an institution of high learning, through its research and training, SAUT has the ability to produce expertise needed in the country, manage development, engineer social transformation, and preserve social values and cultural ethos (IIEP, 2007).

5.2.1 Evolving roles

From my own perspective, in the past, universities focused on one main objective - educating students in different subject matters for different roles in society. In many cases, universities taught students and awarded degrees based upon the programmes that have been in place for many years. These programmes were driven by what the universities wanted to teach and what students were interested in. While there is nothing wrong with this type of approach, it is usually not very responsive to the needs of private sector employers. As a result, many students would graduate with a degree in a subject matter/areas that did not translate into a good job in a growing economic sector. Over the years, universities have evolved their roles into a broader mission that better support companies and economic development efforts. While the education of students should be the primary objective, other roles have become more important to better support business and economic development initiatives. During the past twenty years almost, research and development activities at universities have become much more important. In some countries, educational and governmental entities have put more money into research related activities. This change has been driven by the evolution of the world economy, the demands by business community and the need for universities to find additional funding sources.

Universities have also recognized the need to help nurture entrepreneurs through technical and financial assistance programmes. These efforts have resulted in the survival of many young businesses that otherwise might have failed due to lack of capital, access to research and management expertise. SAUT recognizes the need to help these companies survive for a variety of reasons, the obvious one being national economic development in Tanzania. If SAUT can help entrepreneurs survive and succeed, it will be making a significant contribution to the geographic area it is serving. It can use this success to market the institution to new students locally, regionally and internationally, including business partners, and at the same time, secure financial returns for the university. SAUT recognizes the need to become intimately involved in local, regional and national economic development initiatives for the benefits of the country. Part of this increased role in economic development efforts can be traced to economic development organizations doing better jobs of reaching out to institution and its desire to help contribute to the public good in the country (Gigerich, 2009).

5.3 SAUT contributions to economic development efforts

In many countries, universities (public and private) have made significant contributions to national economic development efforts. Universities around the world have become more aggressive in terms of economic development initiatives, helping governments and business community initiatives. SAUT, as a private university has been one of many institutions of higher learning that has been contributing to economic development efforts in the country. SAUT's participation in other development activities such as business related initiatives and technology would require significant funding the government and corporate partnership, that may be of benefit to the institution (Gigerich, 2009). It is critically important to point out that the contributions of universities along with many others institutions, can result in short and long-term positive development outcomes for the country.

For example, Wits University has made a concerted effort to focus its energies in developing and commercializing HIV/AIDS related solutions by investing in young companies, partnering with the business community to meet their needs and adopting economic development as part of the university's mission to help improve South Africa. Efforts by Wits university to leverage its scientific disciplines to help business and entrepreneurs succeed, have already generated tremendous results in South Africa. University of Cape Town and Pretoria University have also supported development in information systems and business and have shown great interest in partnering with economic development stakeholders to help implement regional economic development strategies in the different areas in the country, which resulted in many positive outcomes for South Africa.

5.4 Suggested effective ways to support economic development efforts

There are several ways in which SAUT can significantly contributes to local, regional, and national economic development initiatives: (i) it should first have a desire to do so; (ii) it must know its strengths and assets that can be leveraged to benefit its organization and geographic area in which it can have an impact; (iii) it must have a vision of what it would like to achieve; (iv) it must have an implementable strategic plan.

To maximize the results for the region/country, SAUT must network (be engaged) with the government, the private sector, other academic institutions and the non-profit organisations (NGOs). If everyone is working together to support economic development initiatives, everyone will benefit. SAUT should determine the best ways to participate in local, regional, and national economic development initiatives. It is important for the university to look for the ways it can best leverage its assets to help support its mission and the economic development goals of the country (Gigerich, 2009).

As to where should SAUT starts when it comes to deciding the best ways to participate in economic development process?. It should first begin the process by completing a comprehensive inventory of all activities that have a material impact on economic development initiatives in Tanzania. This process will allow the institution to identify its key assets which can be leveraged to help grow the local, regional, national economies. The next step in this process requires SAUT to take its key assets and match them with local, regional, national economic development initiatives. This presents an opportunity for the leveraging of the people, facilities and capital by the university to support national economic development efforts.

This mapping process allows the university for a more efficient use of public, private and not-for-profit human and financial capital to its disposal. Once the mapping process has been completed, it is then important for SAUT to develop a strategic plan, with the necessary implementation steps. This strategic plan will help guide the university in the most effective ways to contribute to economic development initiatives in the country (Gigerich, 2009; Chiswick, 2002).

However, the only main issue in this regard for SAUT is the unavailability of funding by the government to institution. As a result, this makes it difficult for the institution to make meaningful contribution to national economic development efforts in Tanzania. A list of suggested key elements to be considered when it comes to economic development strategic plan is provided below following Gigerich (2009). The list of the key elements presented below is not exhaustive, and it includes the following: (1) Description of initiatives and key SAUT staff(s) responsible for implementation. (2) Description of geographical areas to be served given the fiscal/budget impact in short-term and long-term. (3) Success measurements (quantitative & qualitative) of the key implementation milestones/steps. (4) Provide timeline for implementation. (5) Provide key internal and external resources/partners required for implementation and Success (People & Funding). Mitigate the key internal & external challenges to overcome to ensure success in terms of culture, funding and people.

6. Conclusion

SAUT has a critical role to play in local, regional, statewide and national economic development efforts. Higher education and economic development are inextricably linked to one another. Universities have long been viewed as important partners in economic development. Universities are important and do play critical role in economic development. People who are not familiar with economic development as it relates to universities, could learn this important issue as addressed in the university strategic planning.

This paper investigates the ways in which SAUT impacts on national economic development efforts by referring to a number of issues on how it has been involved. The paper is based on secondary sources collected using document methods with literature review of development concepts. The paper argues that improvements in the level of education by SAUT would help impact positively on the lives of the people. Development concepts described in this paper include both economic development, sustainable development, and human capital development.

The paper has described the ways in which SAUT continues to participate in local, regional and national economic development efforts. Arguing that SAUT graduates are competent and capable to handle the process of economic development that would make people more conscious about their role in social development. This has an important self - propelling effect for sustainable socio-economic development in the country. SAUT strategic plan helps to guide the university in the most effective ways to contribute to economic development initiatives in the country (Gigerich, 2009; Chiswick, 2002).

The only issue for SAUT in this regard is the unavailability of funding by the government to institution. As a result, this makes it difficult for the institution to make meaningful contribution national economic development efforts in Tanzania. Finally, the paper, however, notes that an increase in the level of education provides the country with needed skills to meet the challenges of socio-economic development and globalisation.

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